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# 02.005 Margaret A. McKenna Papers, 1985-2007

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# Margaret A. McKenna, 1985-2007

By Marie Wasnock

## Collection Overview

**Title:** Margaret A. McKenna, 1985-2007

**ID:** 02/005

**Creator:** Margaret A. McKenna

**Extent:** 167 Boxes

**Arrangement:** Organized by series and subjects alphabetically, then chronologically within folders.

**Date Acquired:** 08/05/2011

**Languages:** English

## Scope and Contents of the Materials

This collection comprises personal papers, university records, publications, and other ephemera created and kept by Margaret A. McKenna, president of Lesley College from 1985-2007. In addition to papers created during her presidency at Lesley, the collection includes feature articles about McKenna when she became the Director of the Bunting Institute at Radcliffe College and select papers from her positions with Radcliffe, the White House, and the Clinton/Gore Presidential Task Force on Education.

## Biographical Note

Margaret Anne McKenna was born in Rhode Island on June 3, 1945. Her parents were Joseph and Agnes McKenna of Cumberland, Rhode Island. Strong female leadership in education was present in Margaret's upbringing beginning with her mother, Agnes McKenna. Agnes was the first female guidance counselor in Rhode Island, first female administrator in a secondary school, and one of the first women to receive a Master's degree from Brown University and a Certificate of Theology from Providence College. With this precedent, Margaret excelled in careers in law,

government, and education. She earned her A.B. degree at Emmanuel College in 1967 and J.D. from the Southern Methodist University of Law in 1971.

After graduation, McKenna was a civil rights attorney for the U.S. Department of Justice. From 1974 to 1976, she was executive director of the International Association of Human Rights Agencies. McKenna then served as consultant to the U.S. Department of the Treasury in 1976, working on revenue sharing. From 1976 to 1979, McKenna served as Deputy Counsel to former U.S. President Jimmy Carter, the first woman to hold such an appointment. From 1979 to 1981, she was Deputy Undersecretary in the U.S. Department of Education.

In addition to her career in federal government, McKenna was a leader in education. Her positions included Distinguished Scholar-in-Residence at Radcliffe College, visiting professor of government at Simmons College in 1981, Director of the Mary Ingraham Bunting Institute of Radcliffe College from 1981 to 1985, Administrative Vice President for Program Planning at Radcliffe from 1982-1985, and Fellow at the Institute of Politics, Harvard University.

McKenna was President of Lesley College in 1985 to 2007. In her twenty-two years at Lesley, McKenna helped develop a small regional college to a nationally recognized university. During her leadership, the Graduate School of Arts and Social Sciences (GSASS) was created, the Art Institute of Boston merged with Lesley, new centers of study were started, additional campus space was acquired (Porter Exchange), and doctoral programs were launched. The Student Center and a Chair in Leadership and Social Change were named to recognize her contributions.

McKenna has held a number of significant public policy positions. In 1992-1993, McKenna worked with the Clinton/Gore Presidential Transition Committee as coordinator of the Higher Education Task Force. In 1994, she worked with Boston's Mayor Thomas M. Menino as chair of the Education Task Force on his Transition Committee.

From 2007 to 2011, McKenna served as president of the Walmart Foundation. She developed the strategic priorities of the foundation and coordinated its international, national and local programs. During her term, the Foundation provided more than \$900 million in grants to non-profit organizations and promoted hunger relief, education and the economic empowerment of women.

McKenna has received nine honorary degrees and awards from a variety of national and regional organizations including Meals on Wheels, Feeding America, Women's Equity Action League, Big Sister, Council of Independent Colleges, the International Tallories Network of Universities, City Year and the Boston Chamber of Commerce.

McKenna has also written numerous articles and spoken at national and international meetings on issues of leadership, social justice, educational opportunity, and philanthropy.

## Administrative Information

**Access Restrictions:** In-Library Use Only. Select folders and documents are marked "Closed" or "Confidential."

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**Acquisition Source:** Office of the President

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## Box and Folder Listing

### Series 1: Accreditation, 1984-2000

Box 1: NEASC Materials, 1987-2000

NEASC Annual Report Form, Approval Requests, Self-Study Preparation Materials

Box 2: NEASC Materials, 1984-1994

NEASC Self-Study Preparation Materials; Reports, 1984-1994

Box 3: Reports, 1984-1994

Box 4: Work Room List, ca. 1988

### Series 2: Alumni Relations, 1985-2003

Box 1: Alumni Relations, 1985-2003

Alumni Admissions Representative packets, ca. 1990s; Alumni Affairs, 1985-1991;

Alumni Events, 1985-1988; Awards (Edith Lesley Wolfard Award, Good Housekeeping), 1944-1990; Correspondence, 1992-2003; Misc. "Top Ten Reasons We'll Miss Lesley...", undated; Class of 1986 reunion photo; Reunions, 1994-1995; Reunion Weekends, 1986-1987, 1996; Student Alumni Associations, 1987.

### Series 3: Biography and Personal Papers, 1985-2008

Box 1: Articles about McKenna, 1985-2008

Box 2: Awards and Honors, 1985-2007

Box 3: Awards and Honors, 1985-2007

Box 4: Awards and Honors, 1985-2007

Box 5: Biography and Curricula Vitae (CV), 1985-2007

Box 6: Boston Transition Committee on Education, 1993-1994

Box 7: Clinton/Gore Presidential Task Force on Higher Education, 1992

Box 8: Goals and Accomplishments, 1986-2006

Box 9: Inauguration, July-Dec 1985  
Box 10: Radcliffe / White House files, 1981-1987  
Box 11: Schedules, 1985-1988  
Box 12: Schedules, 1990-1991  
Box 13: Schedules, 1992-1993  
Box 14: Schedules, 1994-1997  
Box 15: Schedules, 1998-2007  
Box 16: Speeches, 1985-2007  
Lesley speeches (A-C): Addresses - Commencement  
Box 17: Speeches, 1985-2007  
Lesley speeches (C-E): Community - End of Year  
Box 18: Speeches, 1985-2007  
Lesley speeches (F-S): Founder's Day - Senior Brunch  
Box 19: Speeches, 1985-2007  
Lesley speeches (S-W): Senior Investiture - Welcome New Students; Off-campus speeches, 1985-1989  
Box 20: Speeches; Speech Research, 1985-2007  
Off-campus speeches, 1990-2006; Pre-Lesley, 1978-1982; Speech Research (A-C): Adult Learning - Change  
Box 21: Speech Research, 1985-2007  
Speech Research (C-E): Civil Rights - Education  
Box 22: Speech Research, 1985-2007  
Speech Research (E-F): Education for the Future - Freedom of Speech  
Box 23: Speech Research, 1985-2007  
Speech Research (F-W): Future of Higher Ed - Women  
Box 24: Speech Research; Speeches (digitized), 1985-2007  
Speech Research (U-W): Undated - Women; Speeches (selected digital copies), 1978-2006  
Box 25: Telephone Message Books, 1992-1994  
Box 26: Writings/Publications, 1985-2007 + undated

**Series 4: Boards and Professional Memberships, 1985-2007**

Box 1: (A) AACTE to ACE Fellowship Program  
Box 2: (A-B) AICUM to Blueprint 2000 Project  
Box 3: (B) Blueprint 2000 Project to Boston Higher Education Partnership  
Box 4: (B-G) Boston Higher Education Partnership to Greater Boston Chamber of Commerce  
Box 5: (H-J) Harvard Magazine Inc. to Joint Task Force-Teacher Prep  
Box 6: (J-N) Joint Task Force to NAICU  
Box 7: (O-S) On the Rise to Success by 6 Leadership Council  
Box 8: (T) Task Force on Continuing Education  
Box 9: (T) TEAC to TERI  
Box 10: (W-Y) Who's Who to YPO  
Box 11: (Y-Misc.) YPO to Miscellaneous

**Series 5: Buildings and Grounds**

Box 1: Buildings and Grounds, A-F, 1985-2000

Agassiz Community, Appraisals, Campus Planning, Capital Projects, Dedications, Facilities Space Planning

Box 2: Buildings and Grounds, M-P, 1986-1999

Master Plan Projects (Buildings), Operations, Physical Plant, Porter Exchange

Box 3: Buildings and Grounds, P, 1985-1989

President's House, President's Office (29 Everett Street) Redecoration Expenses

Box 4: Buildings and Grounds, R-S, 1985-1996

Radcliffe Career Services Relocation, Renovations, Residence Halls, Sakae Institute at

Porter Exchange, Scheduling/Space Use Policy, Schematic Plans (Preliminary), Signage (Preliminary), Space Committee.

**Series 6: Correspondence, 1985-2007**

Box 1: Incoming Correspondence, 1985-2000

Box 2: Letters of Recommendation, 1984-1990; Outgoing Correspondence, July 1985-Dec 1985

Box 3: Outgoing Correspondence, Jan-Dec 1986

Box 4: Outgoing Correspondence, Jan-Dec 1987

Box 5: Outgoing Correspondence, Jan 1988-Apr 1989

Box 6: Outgoing Correspondence, May 1989-Oct 1991

Box 7: Outgoing Correspondence, Nov 1991-2001 (inclusive); Community Memos, Mar 1993-May 1997

Box 8: Community Emails, Nov 2001, Sept 2002-Aug 2007

**Series 7: Faculty/Staff, 1985-2007**

Box 1: Faculty Workload and Rank Statistics, 1986-2000 (inclusive)

Box 2: Faculty Files/Contracts, Performance Evaluation, 1988-2000 (inclusive)

Box 3: Personnel Services/Salary Issues, 1985-2001 (inclusive)

Box 4: Faculty Handbooks and Policies, 1984-2000 (inclusive)

Box 5: Organization/Professional Development/Awards, 1988-2000 (inclusive)

**Series 8: Financial Records, 1985-2001**

Box 1: Vice President of Administration and Finance records, 1985-2001

Box 2: Vice President of Administration and Finance records, 1985-2001

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Box 4: Vice President of Administration and Finance records, 1985-2001

Box 5: Budget/Salary, 1986-2000

Box 6: Budget/Salary, 1986-2000

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Box 8: Capital Campaign, 1985-1998

Box 9: Capital Campaign, 1985-1998

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Box 12: Expense Vouchers

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Box 14: Expense Vouchers

Box 15: New Initiatives Fund, 1994-2000

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Box 17: Opportunities Fund, 1991-1999

Box 18: Opportunities Fund, 1991-1999

Box 19: Opportunities Fund, 1991-1999

Box 20: President's Technology Fund, 1996-1997

**Series 9: Publications**

(1 box): Miscellaneous publications by or about Lesley College. For Writings and Publications by Margaret McKenna, see Series 3 Biography and Personal Papers, Box 25.

**Series 10: Reports**

Box 1: (A-L) Alumni Office Annual Report - Lesley College Libraries Annual Report, 1985-2006

Box 2: (O-W) Off-Campus Academic Services Survey - Writing Skills Center Report, 1985-1999

**Series 11: Schools and Programs**

**Sub-Series 1: Art Institute of Boston, 1998-2000**

Box 1: AIB Board of Overseers and Board of Trustees, 1998-2000

Box 2: AIB-Lesley Merger Planning, March 1998-Jan 1999

Box 3: AIB-Lesley Merger Agreement, Apr 1998-Nov 1998

Box 4: AIB-Lesley Merger, 1992-1999

General Info, Accreditation, Correspondence, Faculty/Staff

Box 5: AIB-Lesley Merger, 1995-1999

Financial, Property, Sponsors, Students

Box 6: AIB-Lesley Merger, 1996-2004

Announcement, Human Resources, Transition, AIB Online, President-Student Dinners

**Sub-Series 2: Audubon Expedition Institute, 1985-1988, 1998**

Box 1: Audubon Expedition Institute, 1985-1988; 1998

Correspondence, Letter of Agreement with Lesley, Environmental Leadership Semester (draft), Agreement Template for Collaborative institutions

**Sub-Series 3: Center for Children, Families, and Public Policy**

Box 1: Center for Children, Families, and Public Policy, 1984-1992

Planning, Daycare, Intergenerational Day Care, Reports

Box 2: Center for Children, Families, and Public Policy, 1990-1992

Cambridge Family Day Care Project, Family Involvement - Cambridge Schools, Proposals, Early Intervention

Box 3: Center for Children, Families, and Public Policy, 1990-1992

Headstart, KidStart, Peaceable Schools, grant proposals

Box 4: Center for Children, Families, and Public Policy, 1990-1993

Cambridge Family Day Care Project, Ann Bookman, Sonnabend visiting professors

Box 5: Center for Children, Families, and Public Policy, 1990-1994

Ann Bookman, Reports, Parent-Teacher Gulf Hotline, Boston Family Policy Network, Say Yes to Education

**Sub-Series 4: Centers and Institutes, misc.**

Box 1: Centers and Institutes, misc., 1985-1997 (inclusive)

The Learning Lab, EDAC Bilingual Education, Assessment Center Proposal

**Sub-Series 5: Collaborative Programs and Projects, 1982-2001**

Box 1: (B-E) Boston Community Compact Plan to Elderhostel Program, 1984-2001

Box 2: (E-M) Elderhostel Program to Massachusetts Campus Compact

Box 3: (P-W) Proposed Collaborations to Wheelock College

**Sub-Series 6: Graduate School, 1986-2000**

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Box 3: Graduate School of Education, 1986-1995  
Box 4: International Studies, 1985-1989  
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Box 6: Outreach Programs, 1985-2001

**Sub-Series 7: Graduate School of Education**

Box 1: Early Childhood Education / New England Kindergarten Conference, 1990-1991  
Box 2: Pathways to Teaching, 1994-1996  
Box 3: Say Yes to Education / Project Promise, 1987-1999  
Box 4: Teacher Testing/Certification, 1986-1999  
Box 5: Math, Science, and Technology in Education, 1996-1999  
Box 6: Math, Science, and Technology in Education, 1987-1997  
Box 7: Math, Science, and Technology in Education, 1999-2002

**Sub-Series 8: GSASS, Israel Program, 1998-2000**

Box 1: GSASS, Israel Programs, 1998-2000

**Sub-Series 9: Institute of Mind, Body, and Spirit (IBMS)**

Box 1: Institute of Mind, Body, and Spirit (IBMS), 1998-2000

**Sub-Series 10: Lesley College (undergraduate), 1986-1999**

Box 1: Undergraduate Admissions, Enrollment, Retention, Curriculum, Dean, 1986-1999  
Box 2: Undergraduate Faculty and Programs, 1986-1999

**Sub-Series 11: Peaceable Schools**

Box 1: Peaceable Schools, 1993-2000

**Sub-Series 12: Ph.D. Programs**

Box 1: Ph.D. Programs, 1984-2000s

**Sub-Series 13: PMBI / School of Management**

Box 1: PMBI, Administrative records, 1985-1990  
Box 2: PMBI, 1985-1991 / School of Management, 1991-1997  
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**Sub-Series 14: Radcliffe Seminars**

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**Sub-Series 15: Reading Recovery**

Box 1: Reading Recovery, 1988-2001

**Sub-Series 16: Threshold Program, 1986-2001**

Box 1: Threshold Program, 1986-2001

**Series 12: Senior Staff, 1985-2007**

Box 1: Calendars and Goals, 1986-1995; Meetings, Aug 1985 to Apr 1986  
Box 2: Meetings, 30 Apr 1986 to 22 July 1987  
Box 3: Meetings, 27 Aug 1987 to 23 Aug 1988  
Box 4: Meetings, 1988 to June 1990  
Box 5: Meetings, 25 July 1990 to June 1993  
Box 6: Meetings, May 2001 to May 2002  
Box 7: Planning, 1986-2001  
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Box 11: Planning, 1986; 1990

Box 12: Reports

Box 13: Retreats, 1986-1987

Box 14: Retreats, 1987-1999

Box 15: Retreats, 2000

**Series 13: Student Activities / Office of Student Affairs, 1986-1998**

Box 1: Student Activities / Office of Student Affairs, 1986-1998 (inclusive)

**Series 14: Task Forces and Committees, 1985-2001**

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Box 3: Academic Structure and Organization Task Force, 1984-1988; Affirmative Action, 1989-1991

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Box 5: Dean's Group, 1987-1999

Box 6: Dean's Group, 1987-1999

Box 7: Faculty Workload Committee, 1988-1991

Box 8: Faculty Salary and Status Task Force, 1985-1988

Box 9: Management Program/ MIS Task Forces, 1985-1991

Box 10: Operations Group, 1998-2001

**Series 15: University Events**

Box 1: Events and Receptions (A-C), 1986-2001

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Box 6: Events and Receptions (L-U), 1985-2000

**Series 16: University Governing Board, 1985-2004**

Box 1: Board of Trustees Records, 1985-2000

Box 2: Board of Trustees Records, 1986-2004

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**Series 17: University Policies**

Box 1: (A-M) Accounting Procedures - Maternity Leave Policy Options, 1985-1999

Box 2: (M-T) Mission Statement (Lesley College) - Travel Policy, 1983-2000

**Series 18: University Services**

Box 1: Bursar / Financial Aid, 1986-1995

Box 2: Registrar / Housing / Career Resource Center, 1985-1998

Box 3: Academic Support / Library / Mail / Phone / IT, 1985-2003

Writing Skills Center, The Learning Center, Library, Mail Service, Campus Telephone Service, Computer Lab, University Technology

Box 4: University Technology: Distance Learning, 1986-1996

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Box 7: University Technology: Distance Learning, 1996-1997

Box 8: University Technology: Distance Learning, 1996-2001